

# FISCAL YEAR 2022 BUDGET April 2021

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March 26, 2021

City Hall 200 Common Street Lawrence, MA 01840

Re: Lawrence Public Schools Proposed FY 2022 Budget

Dear Mayor Vasquez:

I am submitting a copy of the Proposed Fiscal Year 2022 Budget for the Lawrence Public Schools. The proposed budget figure is \$212, 424, 229, representing the City's minimum net school spending budget as required under the Chapter 70 formula. The projected increase in Chapter 70 funding is due to the Foundation Budget Review and Commission's adoption of changes required by the Student Opportunity Act (SOA). The formula was modified resulting in an increase and was subsequently allocated using the district priorities detailed below.

Our budget and district priorities for this year are as follows:

Student achievement: Provide equitable, standards-aligned curricula and instruction for all of our students.

**Student Support:** Expand continuum of academic, social-emotional and mental health support, particularly for at-risk students including English learners and those identified with disabilities.

**Grow a Culturally Responsive Workforce**: Deepen efforts to recruit, and retain culturally responsive, highly effective teaching, and professional staff.

**Deepen Family and Student Partnerships:** Deepen and expand ways in which the district engages with families and students. Grow family and student engagement to build partnership in service of student success in the areas of attendance, academic, holistic development.

I look forward to discussing our recommendations further.

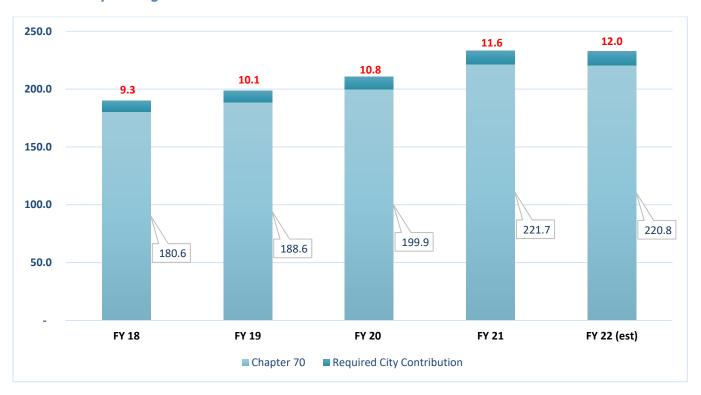
Sincerely,

Cynthia Paris Superintendent



The Lawrence Public Schools Fiscal Year 2022 appropriation request is \$212.4 million, supported mainly from state aid. State aid accounts for 94.83% of Lawrence's school department budget.

#### **Net School Spending**



The City of Lawrence will receive \$220.8 million in Chapter 70 aid in Fiscal Year 2022, a decrease of \$0.9 million from Fiscal Year 2021. The City will contribute an additional \$12 million to meet the \$232.8 million net school spending requirement.

For Fiscal Year 2022, Lawrence's net school spending is \$232.8 million. Net school spending is the minimum required amount the municipality must spend on all students attending public schools. This includes students in district, charter, choice, vocational, special education private schools, and residential placements. After Lawrence receives its net school-spending amount, the first step is to deduct payments to other districts or charter schools that serve Lawrence students. In FY2022, the charter school tuitions amount, as offset by the partial reimbursements received for new students, is \$26 million. In FY2022, the cost of school choice to Lawrence will be \$495,299.

The Education Reform Act of 1993 established the Chapter 70 funding program, creating education spending requirements for school districts to prevent or alleviate funding inequities. Annually, the Massachusetts Department of Elementary and Secondary Education determines the spending requirements for each municipality to fund an adequate level of education, known as net school spending. There are two main factors that determine our net school spending level: (1) enrollment as of October 1 of the prior year and (2) per pupil rates.

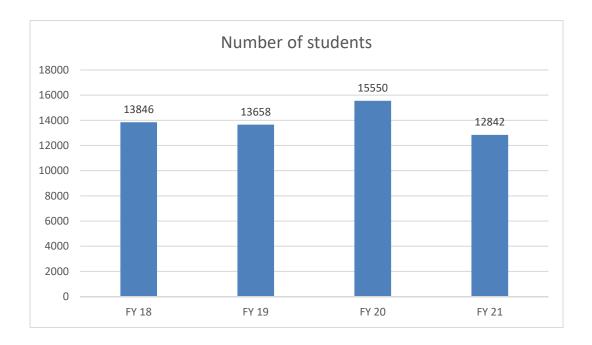
1. Enrollment as of October 1 of the prior year: The State uses enrollment counts as of October 1 to determine funding levels for the next year's budget. See chart on the next page for student enrollment over the past four years.

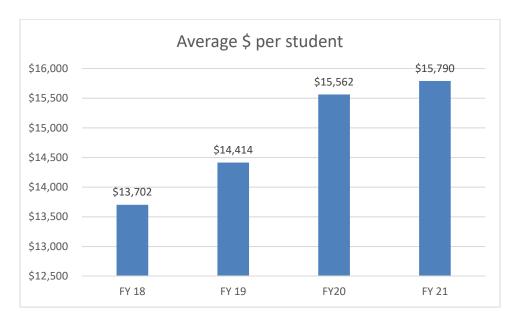


Revenues

#### **FISCAL YEAR 2022 BUDGET SUMMARY**







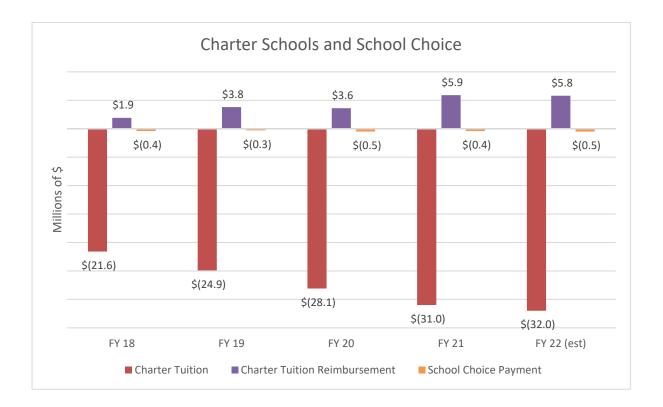
2.Per pupil rates: The State multiplies the October 1 enrollment counts by a per pupil rate for different student characteristics and adjusts for an inflation factor.



Revenues

#### **FISCAL YEAR 2022 BUDGET SUMMARY**





The State allows municipalities to claim related services as contributions toward net school spending (administration, facilities, etc.). In FY2021, LPS projects this cost to be \$4.6 million, which the City will use to offset its costs.

#### **Adult Education and Transportation**

Costs for adult education and transportation are excluded from net school spending. For FY2021, LPS is projecting transportation costs at \$9.2 million and adult education costs at \$1.4 million. The municipality is responsible for paying for these services. Lawrence Public Schools transports high school students, students with disabilities and homeless students who live out of the city. The majority of LPS transportation costs (\$7.5 million) are due to transporting students with disabilities, homeless students, and students in foster care under the new ESSA requirements, while the remaining \$1.75 million accounts for transporting our students to the high school campus.



#### **YEAR 2022 BUDGET SUMMARY**

Revenues

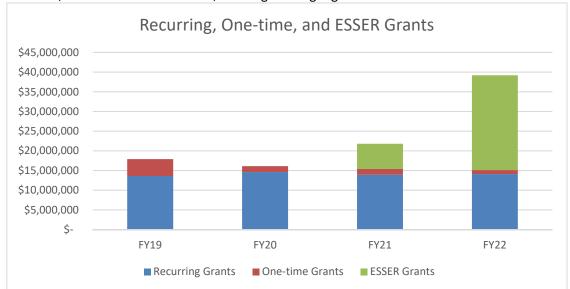


# FY 2021 Budget Appropriation Request from the City of Lawrence

	FY 2019	FY 2020	FY 2021	FY 2022	FY21 vs. FY22	% Change
Net School Spending Requirement*	\$175,149,559	\$183,494,872	\$205,234,236	\$232,840,933	\$27,606,697	13.5%
Transportation	\$9,209,567	\$9,005,938	\$9,250,000	\$9,254,000	\$4,000	<.1%
Adult Education	\$1,218,601	\$1,218,601	\$1,300,000	\$1,300,000	\$0	0%
Lease	\$195,782	\$195,782	\$300,000	\$300,000	\$0	0%
Total budget appropriation request**	\$185,773,509	\$193,915,193	\$216,084,236	\$243,694,933	\$27,610,697	12.8%

#### Federal and State Grants

Lawrence Public Schools receives a variety of federal and state grants to support programs across our schools. These grants come in the form of entitlement and competitive grants based on economically disadvantaged students, students with disabilities, and English language learners.



Recurring grants are those grants that LPS receives based on its population through a formula. LPS has historically received these grants annually for more than five years. Recurring grants comprise approximately two-thirds of all grant revenue for LPS. The largest of these grants are Title I and Title IIA. Title I provides financial assistance to districts with high percentages of children from low-income families. Title IIA's goal is to improve the overall effectiveness of all educators through activities that focus on educator effectiveness. Both of these grants are allocated based on census information for Lawrence. LPS projects to receive \$14.1 million in recurring grant for Fiscal Year 2022 an increase of \$0.1 from Fiscal Year 2021.





W RENCE BLIC SCHOOLS					%
	FY2020	FY2021	FY2022	Variance	Change
<b>Recurring State and Federal Grants</b>					
Title I/IIA	\$8,850,433	\$8,022,393	\$7,872,623	-\$149,770	-1.9%
IDEA	\$3,748,095	\$3,766,362	\$3,859,414	\$93,052	2.4%
Title III	\$690,916	\$697,991	\$766,577	\$68,586	8.9%
Title III Immigrant	\$0	\$57,219	\$0	-\$57,219	-100%
Title IV	\$517,832	\$519,581	\$557,656	\$38,075	6.8%
Adult Education	\$848,860	908,046	1,016,365	\$108,319	10.7%
Total	\$14,656,136	\$13,971,592	\$14,072,635	\$101,043	0.7%

LPS also receives *one-time and multi-year competitive grants*. Some of these grants are school specific and others apply district-wide.

One time grants	FY2020	FY2021	FY2022	Variance	% Change
SRG (LHS)	\$0	\$0	\$0	\$0	0%
CDBG-ALC	\$20,000	\$15,000	\$17,000	\$2,000	11.8%
ELT (GLM)	\$391,200	\$442,134	\$0.00	-\$442,134	-100%
21st CC (WET)	\$0	\$0	\$0	\$0	0%
21st CC (ARM/GUI/PRT,WETH)	\$652,400	\$660,891	\$597,541	-\$63,350	-10.6%
Preschool Expansion Grant	\$0	\$0	\$0	\$0	0%
White Fund	\$4,000	\$0	\$0	\$0	0%
ETP Ed Telecomm/Comcast	\$290,000	\$280,000	\$266,780	-\$13,220	-5.0%
ETP Ed Telecomm/Verizon	\$144,000	\$127,500	\$124,800	-\$2,700	-2.2%
Lawrence Cultural Council	\$32,397	\$35,149	\$0	-\$35,149	-100%
ESSER I FY21/ESSER II FY22		\$6,399,893	\$24,085,662		
TOTAL	\$1,533,997	\$7,960,567	\$25,091,783	\$17,131,216	215%

#### **LPS All Funds Budget**

	FY2020	FY2021	FY2022	Variance	% Change
General Fund	\$181,548,316	\$193,915,193	\$216,084,236	\$22,169,043	11%
Grants	\$16,190,133	\$21,932,159	\$39,164,418	\$17,232,259	78.5%
All Funds Budget	\$199.473.585	\$215,847,352	\$255,248,654	\$39,901,302	18.5%



#### **FISCAL YEAR 2022 BUDGET SUMMARY**



#### **Expenditures**

#### **Account Summary**

After examining where our funds are controlled, it is important to examine what LPS buys with its funds. The account summary provides this level of information by showing how funds are spent across the following accounts:

**Salaries (51000)** – This account includes all salaries for employees in LPS, including teachers, paraprofessionals, custodians, principals, safety officers, clerks and administrators

**Stipends/overtime (51100)** – ELT stipends, extra duty, leadership stipends and overtime are included in this account

**Benefits (5700)** – The district provides benefits to its employees including health insurance, retirement, unemployment and workers compensation

Operating Expenses (5400) – General supplies and materials are included in this account

**Educational Expenses (5500)** – Textbooks, educational materials and photo copier supplies are included in this account

**Purchased Services (5300)** – Contracted services are in this account, including out-of-district tuition payments, transportation and field trips, contracted therapeutic services and computer software

**Utilities and maintenance (5200)** – Heat, electricity, water and sewer charges, and repairs and maintenance to school buildings fall under this category

For FY2022, 79.5% of our budget is being utilized to fund personnel, including salaries, stipends and benefits.

#### **LPS Budget by Account**

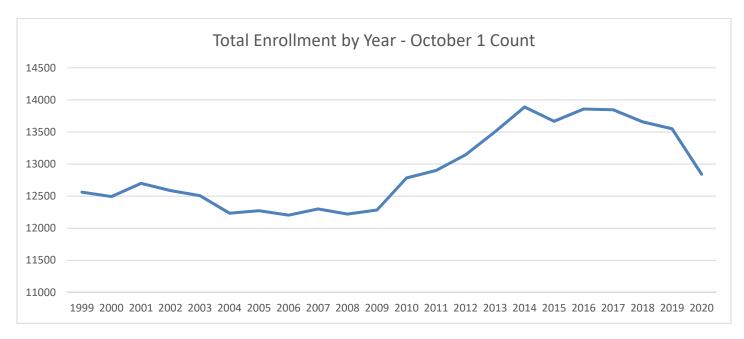
Account	Description	FY2021	FY2022	% of Total	Variance from FY 21 – 22
51000	Salaries	\$136,870,507	\$140,115,243	61.6%	\$3,244,736
51100	Stipends / overtime	\$5,421,097	\$5,246,618	2.3%	-\$174,479
5700	Benefits	\$34,491,600	\$35,488,560	15.6%	\$996,960
5400	Operating Expenses	\$4,096,643	\$4,852,746	2.1%	\$756,103
5500	<b>Educational Expenses</b>	\$5,254,600	\$9,207,107	4.0%	\$3,952,507
5300	Purchased Services	\$25,652,275	\$26,024,114	11.4%	\$371,839
5200	Utilities & Maintenance	\$6,015,124	\$6,625,816	2.9%	\$610,692
Total		\$217,801,846	\$227,560,204		\$9,758,358



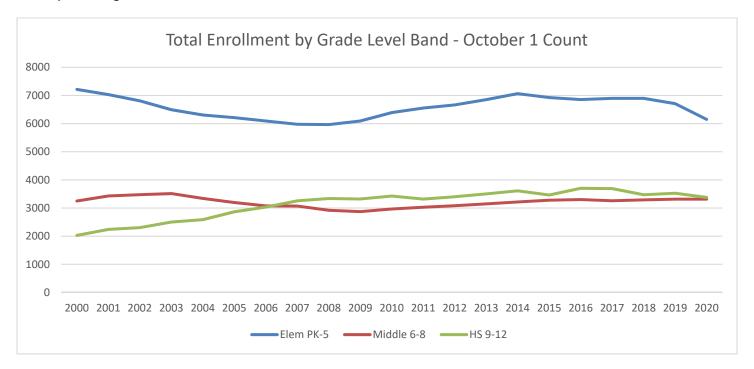
#### **ENROLLMENT TRENDS**



The key driver in funding and costs is student enrollment. LPS enrollment has decreased slightly each year since School Year 2016-2017.



By grade level, enrollment has been increasing at the middle and high school levels. Elementary enrollment has been steadily declining since SY14-15.



We expect enrollment to increase in the coming years in the north central area of the city and at the high school level. With the need to address facility and space constraints in these areas, we have worked with the City to file applications with the Massachusetts School Building Authority for new schools and major repairs.



#### SCHOOL & CENTRAL OFFICE PROFILES,



#### **School Profiles**

Schools are arranged by grade span (early childhood centers, elementary, middle, K-8 and high schools). As we transition to a new unified Lawrence High School, the budgets for the individual academies are represented in one profile.

Student demographic and enrollment information is from October 1 as reported on the Massachusetts Department of Elementary and Secondary Education's website. Academic performance information is also from the Mass. DESE website.

Budget information includes all recurring revenue and one-time revenue. Recurring revenue (General Fund, Title I, IDEA, Title IIA and Title III) is included on the school profiles and shown by account. One-time revenue, such as School Redesign Grants or 21<sup>st</sup> Century grants, is also included in the school profiles and is also highlighted as "Special Grants."

Position information for the 2021 comparison is base. Position information for FY2022 is based on any known changes at this time, but is subject to change as schools and central office departments finalize budgets over the next couple of months.

Please note that budget and staffing allocation are based on known information. Schools may continue to amend or adjust their budgets with their Teacher Leadership Teams and those changes may not be reflected in these pages.

#### **Central Office/School-based Services**

The Central Office budget is being provided by department with details as to the budget accounts and staffing. School-based services are those services that are provided directly to students or schools but coordinated and managed centrally, such as: communications, media services, technology infrastructure and support, special education staffing and ancillary service providers, family and community engagement, grant management, and reporting and compliance with state and federal regulations and mandates. Similar to schools, budgets include all revenue, including recurring revenue and one-time revenue. Recurring revenue (General Fund, Title I, IDEA, Title IIA and Title III) is shown by account. One-time revenue, such as Preschool Expansion, is also included in the profile and is also highlighted as "Special Grants."



## **Lawrence Public Schools**



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$171,362,107	\$175,603,803	\$4,241,696
51300	Stipends	\$5,421,097	\$5,246,618	(\$174,479)
	SUBTOTAL	\$176,783,203	\$180,850,421	\$4,067,218
Non-Salary cost	s			
-2147483648	Ungrouped Object Codes	\$0	\$118,974	\$118,974
5200	Utilities and Maintenance	\$6,015,124	\$6,625,816	\$610,692
5300	Purchased Services	\$25,652,275	\$26,024,114	\$371,839
5400	Operating Expense	\$4,096,643	\$4,733,772	\$637,129
5500	Educational Expenses	\$5,254,600	\$9,207,107	\$3,952,507
	SUBTOTAL	\$41,018,642	\$46,709,783	\$5,691,140
Grand Total		\$217,801,846	\$227,560,204	\$9,758,358
	Staffin	g		
	BBEs and Tutors/Fellows	40.0	34.0	-6.0
	Clerks	58.0	61.0	3.0
	Custodians	94.0	94.0	0.0
	Nurses and LPNs	55.0	54.0	-1.0
	Paraprofessionals & Parent Liaisons	392.0	390.0	-2.0
	Principals & Administrators	104.0	104.0	0.0
	Safety Officers	35.0	35.0	0.0
	Superintendent	1.0	1.0	0.0
	Support Staff/Exempt	112.0	138.0	26.0
	Teachers & Instructional Coaches	1269.0	1303.0	34.0
	Therapists & Assistants	7.0	6.0	-1.0
TOTAL		2167.0	2220.0	53.0



#### **Lawrence Public Schools: District**



Student Demographics SY 2020-21						
Students with disabilities	19.5% Students with disabilities	Race	% of District			
Students with disabilities	19.5% Students with disabilities	Hispanic	93.90%			
English on Carrie	34.5% English language learners	White	3.30%			
English proficiency	72.3% First language not English	African American	1.20%			
Daviente	70 F0/ Faces and additional contract of	Asian	1.20%			
Poverty	78.5% Economically disadvantaged	Other	0.40%			

Enrollment					
	SY 2018-19	SY 2019-20	SY 2020-21		
Enrollment	13,658	13,550	12,842		
Attendance	92.40%	93.40%	N/A		

MCAS Performance***							
Percent of Students	SY 2010	6-17	SY 202	17-18	SY 2	018-19	
Meeting or Exceeding Expectations	Grs. 3-8	Gr. 10	Grs. 3-8	Gr. 10	Grs. 3-8	Gr. 10	
ELA	27	76	28	74	30	30**	
Math	33	54	29	53	31	31**	
Science	21	46	22	49	24*	49	
Student Growth Percentile (SGP)	Grs. 3-8	Gr. 10	Grs. 3-8	Gr. 10	Grs. 3-8	Gr. 10	
ELA	51	59	46.6	53.8	49.6	37**	
Math	50	37	45.1	41.9	51.6	30.7**	

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*</sup>Grade 10 ELA & Math MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## School: Breen (Grades PreK - K)



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$3,412,594	\$3,304,301	(\$108,293)
51300	Stipends	\$20,386	\$19,586	(\$800)
	SUBTOTAL	\$3,432,980	\$3,323,887	(\$109,093)
Non-Salary costs	S			
5200	Utilities and Maintenance	\$53,449	\$53,449	\$0
5300	Purchased Services	\$63,944	\$61,244	(\$2,700)
5400	Operating Expense	\$26,471	\$41,471	\$15,000
5500	Educational Expenses	\$45,100	\$33,600	(\$11,500)
	SUBTOTAL	\$188,964	\$189,764	\$800
Grand Total		\$3,621,944	\$3,513,651	(\$108,293)
	Staffing	9		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	2.0	2.0	0.0
	Nurses and LPNs	1.0	1.0	0.0
	Paraprofessionals & Parent Liaisons	21.0	17.0	-4.0
	Principals & Administrators	1.0	2.0	1.0
	Teachers & Instructional Coaches	22.0	22.0	0.0
TOTAL		49.0	46.0	-3.0



### School: Breen (Grades PreK - K)



Student Demographics SY 2020-21						
Students with disabilities	36.5% Students with disabilities	Race Hispanic	<b>% of School</b> 89.10%			
English proficiency	27.4% English language learners 64.3% First language not English	White African American	6.10% 3.00%			
Poverty	76.5% Economically disadvantaged	Asian Other	1.30% 0.40%			

Enrollment					
	SY 2018-19	SY 2019-20	SY 2020-21		
Enrollment	327	314	230		
Attendance	91.00%	92.20%	N/A		

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	N/A	N/A	N/A		
Math	N/A	N/A	N/A		
Science	N/A	N/A	N/A		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	N/A	N/A	N/A		
Math	N/A	N/A	N/A		

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## School: Hennessey (Grades PreK - 2)



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$4,096,493	\$4,103,428	\$6,935
51300	Stipends	\$42,500	\$50,200	\$7,700
	SUBTOTAL	\$4,138,993	\$4,153,628	\$14,635
Non-Salary cost	s			
5200	Utilities and Maintenance	\$79,153	\$88,153	\$9,000
5300	Purchased Services	\$9,000	\$17,000	\$8,000
5400	Operating Expense	\$82,118	\$61,018	(\$21,100)
5500	Educational Expenses	\$87,000	\$83,400	(\$3,600)
	SUBTOTAL	\$257,271	\$249,571	(\$7,700)
Grand Total		\$4,396,264	\$4,403,199	\$6,935
	Staffing	9		
	Clerks	1.0	1.0	0.0
	Custodians	2.0	2.0	0.0
	Nurses and LPNs	2.0	3.0	1.0
	Paraprofessionals & Parent Liaisons	14.0	16.0	2.0
	Principals & Administrators	2.0	2.0	0.0
	Safety Officers	1.0	0.0	-1.0
	Support Staff/Exempt	1.0	1.0	0.0
	Teachers & Instructional Coaches	30.0	29.0	-1.0
TOTAL		53.0	54.0	1.0



### School: Hennessey (Grades PreK - 2)



Student Demographics SY 2020-21					
Students with disabilities	27.1% Students with disabilities	Race	% of School		
Students with disabilities	27.1% Students with disabilities	Hispanic	93.10%		
English proficiency	39.9% English language learners	White	4.50%		
	71.5% First language not English	African American	1.40%		
Deventor	70 00/ Facinamiaally disadvantaged	Asian	1.00%		
Poverty	78.0% Economically disadvantaged	Other	0.00%		

Enrollment					
	SY 2018-19	SY 2019-20	SY 2020-21		
Enrollment	352	321	291		
Attendance	92.90%	93.20%	N/A		

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	N/A	N/A	N/A		
Math	N/A	N/A	N/A		
Science	N/A	N/A	N/A		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	N/A	N/A	N/A		
Math	N/A	N/A	N/A		

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## School: Lawlor (Grade K)



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$1,960,121	\$2,018,947	\$58,826
	SUBTOTAL	\$1,960,121	\$2,018,947	\$58,826
Non-Salary costs				
5200	Utilities and Maintenance	\$44,250	\$44,250	\$0
5300	Purchased Services	\$7,000	\$0	(\$7,000)
5400	Operating Expense	\$7,235	\$6,471	(\$764)
5500	Educational Expenses	\$28,805	\$17,393	(\$11,412)
	SUBTOTAL	\$87,290	\$68,114	(\$19,176)
Grand Total		\$2,047,410	\$2,087,060	\$39,650
	Staffin	9		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	2.0	2.0	0.0
	Nurses and LPNs	1.0	1.0	0.0
	Paraprofessionals & Parent Liaisons	10.0	10.0	0.0
	Principals & Administrators	1.0	1.0	0.0
	Safety Officers	1.0	0.0	-1.0
	Teachers & Instructional Coaches	12.0	13.0	1.0
TOTAL		29.0	29.0	0.0



#### School: Lawlor (Grade K)



Student Demographics SY 2020-21					
Students with disabilities	11.8% Students with disabilities	Race Hispanic	<b>% of School</b> 95.30%		
English proficiency	40.2% English language learners 75.6% First language not English	White African American	2.40% 1.60%		
Poverty	81.1% Economically disadvantaged	Asian Other	0.00% 0.80%		

Enrollment					
	SY 2018-19	SY 2019-20	SY 2020-21		
Enrollment	190	172	127		
Attendance	93.30%	93.00%	N/A		

MCAS Performance***				
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19	
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8	
ELA	N/A	N/A	N/A	
Math	N/A	N/A	N/A	
Science	N/A	N/A	N/A	
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8	
ELA	N/A	N/A	N/A	
Math	N/A	N/A	N/A	

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



# School: Lawrence Family Early Ed (Grades PreK - K)



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$2,484,838	\$2,478,696	(\$6,142)
51300	Stipends	\$1,100	\$1,100	\$0
	SUBTOTAL	\$2,485,938	\$2,479,796	(\$6,142)
Non-Salary cos	ts			
5200	Utilities and Maintenance	\$207,656	\$207,656	\$0
5300	Purchased Services	\$10,000	\$11,000	\$1,000
5400	Operating Expense	\$4,100	\$11,033	\$6,933
5500	Educational Expenses	\$10,500	\$1,700	(\$8,800)
	SUBTOTAL	\$232,256	\$231,389	(\$867)
Grand Total		\$2,718,194	\$2,711,185	(\$7,009)
	Staffing	9		
	Custodians	2.0	2.0	0.0
	Nurses and LPNs	2.0	1.0	-1.0
	Paraprofessionals & Parent Liaisons	10.0	9.0	-1.0
	Principals & Administrators	1.0	1.0	0.0
	Support Staff/Exempt	2.0	2.0	0.0
	Teachers & Instructional Coaches	15.0	16.0	1.0
TOTAL		32.0	31.0	-1.0



# School: Lawrence Family Early Ed (Grades PreK - K)



Student Demographics SY 2020-21					
Students with disabilities	5.4% Students with disabilities	Race	% of School		
		Hispanic	93.90%		
English proficiency	36.1% English language learners	White	1.40%		
	69.4% First language not English	African American	2.00%		
Davantu	79 20/ Feen emissily disadventaged	Asian	2.00%		
Poverty	78.2% Economically disadvantaged	Other	0.70%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	192	167	147		
Attendance	91.30%	93.40%	N/A		

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	N/A	N/A	N/A		
Math	N/A	N/A	N/A		
Science	N/A	N/A	N/A		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	N/A	N/A	N/A		
Math	N/A	N/A	N/A		

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## School: Rollins (Grades PreK - K)



	Budge	t		
Account	Description	FY21 Final Budget P	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$2,509,442	\$2,328,646	(\$180,796)
51300	Stipends	\$1,000	\$1,000	\$0
	SUBTOTAL	\$2,510,442	\$2,329,646	(\$180,796)
Non-Salary cost	s			
5200	Utilities and Maintenance	\$65,359	\$65,359	\$0
5300	Purchased Services	\$8,500	\$5,000	(\$3,500)
5400	Operating Expense	\$11,577	\$11,315	(\$262)
5500	Educational Expenses	\$41,726	\$45,488	\$3,762
	SUBTOTAL	\$127,162	\$127,162	\$0
Grand Total		\$2,637,604	\$2,456,808	(\$180,796)
	Staffing	g		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	1.0	2.0	1.0
	Nurses and LPNs	1.0	0.0	-1.0
	Paraprofessionals & Parent Liaisons	15.0	13.0	-2.0
	Principals & Administrators	1.0	1.0	0.0
	Safety Officers	1.0	1.0	0.0
	Teachers & Instructional Coaches	18.0	15.0	-3.0
TOTAL		39.0	34.0	-5.0



#### School: Rollins (Grades PreK - K)



Student Demographics SY 2020-21					
Students with disabilities	39.5% Students with disabilities	Race	% of School		
Students with disabilities	33.370 Students with disabilities	Hispanic	94.30%		
English proficiency	39.5% English language learners	White	2.50%		
	66.2% First language not English	African American	1.90%		
Dovorty	79.6% Economically disadvantaged	Asian	0.60%		
Poverty	79.0% Economically disadvantaged	Other	0.60%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	172	209	157		
Attendance	90.20%	89.50%	N/A		

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	N/A	N/A	N/A		
Math	N/A	N/A	N/A		
Science	N/A	N/A	N/A		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	N/A	N/A	N/A		
Math	N/A	N/A	N/A		

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## **School: Arlington Elementary (Grades K-4)**



Budget					
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance	
Compensation					
51100	Salaries and Benefits	\$6,355,966	\$6,402,322	\$46,356	
51300	Stipends	\$66,000	\$66,000	\$0	
	SUBTOTAL	\$6,421,966	\$6,468,322	\$46,356	
Non-Salary cost	s				
5200	Utilities and Maintenance	\$123,625	\$123,625	\$0	
5300	Purchased Services	\$125,000	\$105,000	(\$20,000)	
5400	Operating Expense	\$26,845	\$9,633	(\$17,212)	
5500	Educational Expenses	\$128,000	\$165,213	\$37,213	
	SUBTOTAL	\$403,470	\$403,471	<b>\$1</b>	
Grand Total		\$6,825,436	\$6,871,793	\$46,357	
	Staffin	g			
	BBEs and Tutors/Fellows	5.0	1.0	-4.0	
	Custodians	1.0	0.0	-1.0	
	Nurses and LPNs	1.0	1.0	0.0	
	Paraprofessionals & Parent Liaisons	7.0	6.0	-1.0	
	Principals & Administrators	6.0	6.0	0.0	
	Safety Officers	1.0	1.0	0.0	
	Support Staff/Exempt	5.0	5.0	0.0	
	Teachers & Instructional Coaches	58.0	61.0	3.0	
TOTAL		84.0	81.0	-3.0	



### **School: Arlington Elementary (Grades K-4)**



Student Demographics SY 2020-21					
Students with disabilities	12.1% Students with disabilities	Race Hispanic	<b>% of School</b> 97.20%		
English proficiency	55.7% English language learners 82.8% First language not English	White African American	2.00% 0.70%		
Poverty	84.0% Economically disadvantaged	Asian Other	0.00% 0.20%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	594	594	564		
Attendance	93.70%	95.20%	N/A		

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	24	32	33		
Math	48	45	40		
Science	N/A	N/A	N/A		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	35	42.7	49.7		
Math	59	44.3	48.1		

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



# School: Frost Elementary (Grades K - 4)



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$5,640,424	\$5,681,229	\$40,805
51300	Stipends	\$37,500	\$49,000	\$11,500
	SUBTOTAL	\$5,677,924	\$5,730,229	\$52,305
Non-Salary costs	S			
5200	Utilities and Maintenance	\$107,520	\$107,520	\$0
5300	Purchased Services	\$72,700	\$63,000	(\$9,700)
5400	Operating Expense	\$40,546	\$58,546	\$18,000
5500	Educational Expenses	\$114,829	\$86,750	(\$28,079)
	SUBTOTAL	\$335,595	\$315,816	(\$19,779)
Grand Total		\$6,013,519	\$6,046,045	\$32,526
	Staffing	9		
	BBEs and Tutors/Fellows	2.0	2.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	3.0	3.0	0.0
	Nurses and LPNs	2.0	2.0	0.0
	Paraprofessionals & Parent Liaisons	14.0	14.0	0.0
	Principals & Administrators	2.0	2.0	0.0
	Safety Officers	1.0	1.0	0.0
	Teachers & Instructional Coaches	47.0	48.0	1.0
TOTAL		72.0	73.0	1.0



### **School: Frost Elementary (Grades K - 4)**



Student Demographics SY 2020-21					
Students with disabilities	14.3% Students with disabilities	Race	% of School		
		Hispanic	86.20%		
English proficiency	28.9% English language learners	White	6.90%		
	55.3% First language not English	African American	2.40%		
Povorty	69.6% Economically disadvantaged	Asian	4.10%		
Poverty	09.0% Economically disadvantaged	Other	0.40%		

Enrollment					
	SY 2018-19	SY 2019-20	SY 2020-21		
Enrollment	606	581	537		
Attendance	93.20%	94.30%	N/A		

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	31	40	31		
Math	37	36	39		
Science	N/A	N/A	N/A		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	33	45.7	38.3		
Math	29	35.1	56.4		

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## **School: Guilmette Elementary (Grades 1-4)**



	Budge	t		
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$5,495,374	\$5,604,174	\$108,800
51300	Stipends	\$16,600	\$54,000	\$37,400
	SUBTOTAL	\$5,511,974	\$5,658,174	\$146,200
Non-Salary cost	s			
5200	Utilities and Maintenance	\$205,500	\$205,500	\$0
5300	Purchased Services	\$119,828	\$74,562	(\$45,266)
5400	Operating Expense	\$8,671	\$12,671	\$4,000
5500	Educational Expenses	\$205,980	\$229,847	\$23,867
	SUBTOTAL	\$539,978	\$522,580	(\$17,399)
Grand Total		\$6,051,953	\$6,180,754	\$128,801
	Staffin	9		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	3.0	3.0	0.0
	Nurses and LPNs	2.0	4.0	2.0
	Paraprofessionals & Parent Liaisons	18.0	18.0	0.0
	Principals & Administrators	2.0	2.0	0.0
	Teachers & Instructional Coaches	46.0	47.0	1.0
TOTAL		73.0	76.0	3.0



## **School: Guilmette Elementary (Grades 1-4)**



Student Demographics SY 2020-21					
Students with disabilities	17.9% Students with disabilities	Race Hispanic	<b>% of School</b> 95.90%		
English proficiency	36.7% English language learners 69.2% First language not English	White African American	1.50% 1.50%		
Poverty	81.9% Economically disadvantaged	Asian Other	0.90% 0.20%		

Enrollment					
	SY 2018-19	SY 2019-20	SY 2020-21		
Enrollment	517	517	458		
Attendance	93.10%	94.30%	N/A		

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	30	30	29		
Math	38	28	21		
Science	N/A	N/A	N/A		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	55.5	47.3	42.6		
Math	40	37	43		

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## School: Leahy (Grades K - 5)



	Budge			
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$4,590,367	\$4,691,797	\$101,431
51300	Stipends	\$31,797	\$18,800	(\$12,997)
	SUBTOTAL	\$4,622,163	\$4,710,597	\$88,434
Non-Salary cost	ts			
5200	Utilities and Maintenance	\$66,800	\$66,800	\$0
5300	Purchased Services	\$169,661	\$164,125	(\$5,536)
5400	Operating Expense	\$8,671	\$9,671	\$1,000
5500	Educational Expenses	\$65,750	\$83,282	\$17,532
	SUBTOTAL	\$310,881	\$323,878	\$12,997
Grand Total		\$4,933,045	\$5,034,475	\$101,431
	Staffin	g		
	BBEs and Tutors/Fellows	2.0	2.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	2.0	3.0	1.0
	Nurses and LPNs	1.0	1.0	0.0
	Paraprofessionals & Parent Liaisons	10.0	10.0	0.0
	Principals & Administrators	3.0	3.0	0.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	1.0	1.0	0.0
	Teachers & Instructional Coaches	37.0	37.0	0.0
TOTAL		58.0	59.0	1.0



#### School: Leahy (Grades K - 5)



Student Demographics SY 2020-21						
Students with disabilities	12.9% Students with disabilities	Race Hispanic	<b>% of School</b> 95.80%			
English proficiency	37.6% English language learners 75.2% First language not English	White African American	3.00% 1.20%			
Poverty	84.1% Economically disadvantaged	Asian Other	0.00% 0.00%			

Enrollment					
	SY 2018-19	SY 2019-20	SY 2020-21		
Enrollment	465	462	428		
Attendance	93.60%	94.70%	N/A		

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	24	29	21		
Math	30	15	12		
Science	25	31	30*		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	62	46.3	45.3		
Math	48	31.9	37.2		

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## School: Oliver Partnership (Grades 1 - 5)



	Budge			
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$4,851,484	\$5,152,948	\$301,464
51300	Stipends	\$7,000	\$9,000	\$2,000
	SUBTOTAL	\$4,858,484	\$5,161,948	\$303,464
Non-Salary cost	ts			
5200	Utilities and Maintenance	\$114,053	\$114,053	\$0
5300	Purchased Services	\$59,400	\$0	(\$59,400)
5400	Operating Expense	\$36,851	\$46,651	\$9,800
5500	Educational Expenses	\$121,200	\$190,000	\$68,800
	SUBTOTAL	\$331,504	\$350,704	\$19,200
Grand Total		\$5,189,988	\$5,512,652	\$322,664
	Staffin	g		
	BBEs and Tutors/Fellows	0.0	1.0	1.0
	Clerks	1.0	1.0	0.0
	Custodians	3.0	3.0	0.0
	Nurses and LPNs	1.0	1.0	0.0
	Paraprofessionals & Parent Liaisons	5.0	8.0	3.0
	Principals & Administrators	3.0	2.0	-1.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	0.0	4.0	4.0
	Teachers & Instructional Coaches	42.0	41.0	-1.0
TOTAL		56.0	62.0	6.0



#### **School: Oliver Partnership (Grades 1 - 5)**



Student Demographics SY 2020-21						
Students with disabilities	14.5% Students with disabilities	Race Hispanic	<b>% of School</b> 97.40%			
English proficiency	42.6% English language learners 76.6% First language not English	White African American	1.70% 0.40%			
Poverty	84.2% Economically disadvantaged	Asian Other	0.40% 0.00%			

	Enrollment	t		
SY 2018-19 SY 2019-20 SY 2020-21				
Enrollment	495	482	462	
Attendance	93.40%	94.00%	N/A	

	MCAS Performance***			
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19	
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8	
ELA	19	21	23	
Math	27	25	24	
Science	14	19	21*	
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8	
ELA	50.5	42.8	42.8	
Math	51.5	41.5	38.3	

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## **School: Parthum Elementary (Grades K-4)**



	Budge	t		
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$6,190,187	\$6,239,249	\$49,062
51300	Stipends	\$67,605	\$47,200	(\$20,405)
	SUBTOTAL	\$6,257,792	\$6,286,449	\$28,657
Non-Salary cost	s			
5200	Utilities and Maintenance	\$223,783	\$223,783	\$0
5300	Purchased Services	\$112,390	\$25,900	(\$86,490)
5400	Operating Expense	\$20,925	\$37,463	\$16,538
5500	Educational Expenses	\$100,367	\$153,958	\$53,591
	SUBTOTAL	\$457,464	\$441,104	(\$16,360)
Grand Total		\$6,715,256	\$6,727,553	\$12,297
	Staffin	g		
	BBEs and Tutors/Fellows	2.0	1.0	-1.0
	Clerks	2.0	2.0	0.0
	Custodians	4.0	3.0	-1.0
	Nurses and LPNs	1.0	1.0	0.0
	Paraprofessionals & Parent Liaisons	16.0	16.0	0.0
	Principals & Administrators	3.0	3.0	0.0
	Safety Officers	1.0	1.0	0.0
	Teachers & Instructional Coaches	50.0	52.0	2.0
TOTAL		79.0	79.0	0.0



### **School: Parthum Elementary (Grades K-4)**



	Student Demographics SY 2020-2	1	
Students with disabilities	19.3% Students with disabilities	Race Hispanic	<b>% of School</b> 93.80%
English proficiency	31.6% English language learners 58.9% First language not English	White African American	3.70% 2.30%
Poverty	76.3% Economically disadvantaged	Asian Other	0.00% 0.20%

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	661	662	649		
Attendance	93.60%	95.00%	N/A		

MCAS Performance***					
Percent of Students	rcent of Students SY 2016-17 SY 2017-18 SY 2018-19				
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	20	33	33		
Math	29	37	37		
Science	N/A	N/A	N/A		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	40	53.4	48.1		
Math	42	53.9	47.7		

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



# School: South Lawrence East Elementary (Grades 1 - 5)



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$6,557,691	\$6,934,377	\$376,685
51300	Stipends	\$26,000	\$35,000	\$9,000
	SUBTOTAL	\$6,583,691	\$6,969,377	\$385,685
Non-Salary cos	ts			
5200	Utilities and Maintenance	\$172,500	\$172,500	\$0
5300	Purchased Services	\$10,000	\$20,000	\$10,000
5400	Operating Expense	\$75,371	\$124,520	\$49,149
5500	Educational Expenses	\$110,600	\$42,450	(\$68,150)
	SUBTOTAL	\$368,471	\$359,470	(\$9,001)
Grand Total		\$6,952,162	\$7,328,847	\$376,685
	Staffin	g		
	BBEs and Tutors/Fellows	1.0	2.0	1.0
	Clerks	2.0	2.0	0.0
	Custodians	5.0	4.0	-1.0
	Nurses and LPNs	3.0	3.0	0.0
	Paraprofessionals & Parent Liaisons	13.0	15.0	2.0
	Principals & Administrators	2.0	2.0	0.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	1.0	1.0	0.0
	Teachers & Instructional Coaches	56.0	59.0	3.0
TOTAL		84.0	89.0	5.0



# School: South Lawrence East Elementary (Grades 1 - 5)



Student Demographics SY 2020-21					
Students with disabilities	19.7% Students with disabilities	Race Hispanic	<b>% of School</b> 92.50%		
English proficiency	37.6% English language learners 70.3% First language not English	White African American	3.30% 1.70%		
Poverty	80.1% Economically disadvantaged	Asian Other	2.30% 0.30%		

Enrollment					
	SY 2018-19 SY 2019-20 SY 2020-21				
Enrollment	754	735	704		
Attendance	93.50%	94.40%	N/A		

MCAS Performance***						
Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8			
ELA	29	34	35			
Math	38	33	25			
Science	21	32	21*			
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8			
ELA	43	38.1	35.4			
Math	45	30.2	22			

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



# School: Tarbox (Grades 1 - 5)



	Budge	t		
Account	Description	FY21 Final Budget F	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$3,266,259	\$3,347,035	\$80,776
51300	Stipends	\$28,500	\$31,500	\$3,000
	SUBTOTAL	\$3,294,759	\$3,378,535	\$83,776
Non-Salary cost	s			
5200	Utilities and Maintenance	\$62,500	\$62,500	\$0
5300	Purchased Services	\$101,100	\$54,000	(\$47,100)
5400	Operating Expense	\$28,933	\$34,719	\$5,786
5500	Educational Expenses	\$105,077	\$105,400	\$323
	SUBTOTAL	\$297,610	\$256,619	(\$40,991)
Grand Total		\$3,592,369	\$3,635,154	\$42,785
	Staffing	g		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	2.0	2.0	0.0
	Nurses and LPNs	1.0	1.0	0.0
	Paraprofessionals & Parent Liaisons	10.0	12.0	2.0
	Principals & Administrators	2.0	2.0	0.0
	Safety Officers	1.0	1.0	0.0
	Teachers & Instructional Coaches	25.0	25.0	0.0
TOTAL		43.0	45.0	2.0



#### School: Tarbox (Grades 1 - 5)



Student Demographics SY 2020-21					
Students with disabilities	10.6% Students with disabilities	Race	% of School		
Students with disabilities	10.0% Students with disabilities	Hispanic	97.20%		
English proficiency	39.4% English language learners	White	1.80%		
	76.2% First language not English	African American	0.70%		
Dovorty	86.9% Economically disadvantaged	Asian	0.00%		
Poverty	60.9% Economicany disadvantaged	Other	0.40%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	296	301	282		
Attendance	96.60%	96.10%	N/A		

MCAS Performance***						
Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8			
ELA	26	31	33			
Math	44	35	37			
Science	37	56	23*			
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8			
ELA	57	50.3	54.8			
Math	63	43.7	45.8			

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## **School: Arlington Middle (Grades 5-8)**



	Budge	t		
Account	Description	FY21 Final Budget F	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$5,314,793	\$5,469,192	\$154,398
51300	Stipends	\$42,645	\$99,794	\$57,149
	SUBTOTAL	\$5,357,438	\$5,568,986	\$211,547
Non-Salary cost	es			
5200	Utilities and Maintenance	\$124,425	\$124,425	\$0
5300	Purchased Services	\$139,206	\$78,177	(\$61,029)
5400	Operating Expense	\$55,099	\$55,099	\$0
5500	Educational Expenses	\$81,715	\$85,594	\$3,879
	SUBTOTAL	\$400,445	\$343,295	(\$57,150)
Grand Total		\$5,757,883	\$5,912,281	\$154,398
	Staffin	9		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	1.0	2.0	1.0
	Custodians	4.0	5.0	1.0
	Nurses and LPNs	2.0	1.0	-1.0
	Paraprofessionals & Parent Liaisons	5.0	5.0	0.0
	Principals & Administrators	4.0	4.0	0.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	1.0	2.0	1.0
	Teachers & Instructional Coaches	45.0	46.0	1.0
TOTAL		64.0	67.0	3.0



#### **School: Arlington Middle (Grades 5-8)**



Student Demographics SY 2020-21					
Students with disabilities	16.1% Students with disabilities	Race Hispanic	<b>% of School</b> 97.10%		
English proficiency	33.7% English language learners 79.5% First language not English	White African American	1.70% 0.90%		
Poverty	85.4% Economically disadvantaged	Asian Other	0.00% 0.20%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	617	589	584		
Attendance	94.70%	95.50%	N/A		

MCAS Performance***						
Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8			
ELA	19	21	24			
Math	21	18	23			
Science	5	9	17*			
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8			
ELA	49	48.6	48.5			
Math	42	42.4	48.3			

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



### School: Frost Middle (Grades 5 - 8)



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$4,598,887	\$4,606,136	\$7,249
51300	Stipends	\$2,000	\$2,000	\$0
	SUBTOTAL	\$4,600,887	\$4,608,136	\$7,249
Non-Salary costs				
5200	Utilities and Maintenance	\$106,518	\$106,518	\$0
5300	Purchased Services	\$3,400	\$3,400	\$0
5400	Operating Expense	\$128,512	\$128,512	\$0
5500	Educational Expenses	\$35,600	\$55,125	\$19,525
	SUBTOTAL	\$274,030	\$293,555	\$19,525
Grand Total		\$4,874,917	\$4,901,691	\$26,774
	Staffing	J		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	3.0	3.0	0.0
	Nurses and LPNs	2.0	2.0	0.0
	Paraprofessionals & Parent Liaisons	6.0	6.0	0.0
	Principals & Administrators	2.0	2.0	0.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	1.0	1.0	0.0
	Teachers & Instructional Coaches	37.0	37.0	0.0
TOTAL		54.0	54.0	0.0



#### **School: Frost Middle (Grades 5 - 8)**



Student Demographics SY 2020-21					
Students with disabilities	19.9% Students with disabilities	Race Hispanic	<b>% of School</b> 85.20%		
English proficiency	16.2% English language learners 57.0% First language not English	White African American	7.90% 1.80%		
Poverty	67.9% Economically disadvantaged	Asian Other	3.00% 2.00%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	517	537	542		
Attendance	94.70%	95.40%	N/A		

MCAS Performance***							
Percent of Students	Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	37	39	46				
Math	48	43	52				
Science	27	23	31*				
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	53	50.4	58.6				
Math	67	58.5	66.1				

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## School: Guilmette Middle (Grades 5 - 8)



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$6,179,276	\$5,934,867	(\$244,409)
51300	Stipends	\$69,500	\$65,000	(\$4,500)
	SUBTOTAL	\$6,248,776	\$5,999,867	(\$248,909)
Non-Salary cost	s			
5200	Utilities and Maintenance	\$217,808	\$211,500	(\$6,308)
5300	Purchased Services	\$329,184	\$125,000	(\$204,184)
5400	Operating Expense	\$120,000	\$51,651	(\$68,349)
5500	Educational Expenses	\$156,893	\$44,600	(\$112,293)
	SUBTOTAL	\$823,885	\$432,751	(\$391,134)
Grand Total		\$7,072,661	\$6,432,618	(\$640,043)
	Staffing	9		
	BBEs and Tutors/Fellows	2.0	2.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	3.0	3.0	0.0
	Nurses and LPNs	4.0	2.0	-2.0
	Paraprofessionals & Parent Liaisons	12.0	12.0	0.0
	Principals & Administrators	2.0	2.0	0.0
	Safety Officers	1.0	0.0	-1.0
	Teachers & Instructional Coaches	53.0	52.0	-1.0
TOTAL		78.0	74.0	-4.0



#### **School: Guilmette Middle (Grades 5 - 8)**



Student Demographics SY 2020-21					
Students with disabilities	24.9% Students with disabilities	Race Hispanic	<b>% of School</b> 95.70%		
English proficiency	33.0% English language learners 74.5% First language not English	White African American	1.80% 1.60%		
Poverty	81.8% Economically disadvantaged	Asian Other	0.60% 0.20%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	491	496	494		
Attendance	95.10%	95.80%	N/A		

MCAS Performance***							
Percent of Students	Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	26	32	36				
Math	31	32	36				
Science	30	32	31*				
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	44	51.8	55.4				
Math	39.5	51.2	54.7				

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



#### **School: Parthum Middle (Grades 5 - 8)**



	Budget			
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$4,932,249	\$5,002,187	\$69,938
51300	Stipends	\$12,000	\$31,000	\$19,000
	SUBTOTAL	\$4,944,249	\$5,033,187	\$88,938
Non-Salary costs	•			
5200	Utilities and Maintenance	\$203,153	\$203,153	\$0
5300	Purchased Services	\$42,286	\$21,286	(\$21,000)
5400	Operating Expense	\$7,433	\$7,433	\$0
5500	Educational Expenses	\$139,000	\$141,000	\$2,000
	SUBTOTAL	\$391,872	\$372,872	(\$19,000)
Grand Total		\$5,336,121	\$5,406,059	\$69,938
	Staffing	l e		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	1.0	1.0	0.0
	Custodians	2.0	3.0	1.0
	Nurses and LPNs	2.0	2.0	0.0
	Paraprofessionals & Parent Liaisons	10.0	8.0	-2.0
	Principals & Administrators	4.0	4.0	0.0
	Safety Officers	1.0	1.0	0.0
	Teachers & Instructional Coaches	43.0	43.0	0.0
TOTAL		64.0	63.0	-1.0



#### **School: Parthum Middle (Grades 5 - 8)**



Student Demographics SY 2020-21					
Students with disabilities	19.2% Students with disabilities	Race	% of School		
Students with disabilities	19.2% Students with disabilities	Hispanic	93.90%		
English profisioner	22.3% English language learners	White	4.50%		
English proficiency	63.3% First language not English	African American	0.50%		
Devento	74.00/ Feerensically disadventaged	Asian	0.80%		
Poverty	74.9% Economically disadvantaged	Other	0.30%		

Enrollment						
SY 2018-19 SY 2019-20 SY 2020-21						
Enrollment	603	594	605			
Attendance	94.40%	95.80%	N/A			

MCAS Performance***							
Percent of Students	Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	30	27	31				
Math	33	26	28				
Science	26	17	25*				
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	57	45.6	53.9				
Math	51	40.7	46.1				

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## School: Spark Academy (Grades 6 - 8)



	Budge	et		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$4,655,133	\$4,607,091	(\$48,042)
51300	Stipends	\$61,448	\$81,262	\$19,814
	SUBTOTAL	\$4,716,581	\$4,688,353	(\$28,228)
Non-Salary cost	s			
5200	Utilities and Maintenance	\$86,250	\$86,250	\$0
5300	Purchased Services	\$90,658	\$79,450	(\$11,280)
5400	Operating Expense	\$63,736	\$62,368	(\$1,368)
5500	Educational Expenses	\$55,635	\$47,697	(\$7,938)
	SUBTOTAL	\$296,279	\$275,765	(\$20,514)
Grand Total		\$5,012,860	\$4,964,118	(\$48,742)
	Staffin	g		
	Custodians	2.0	2.0	0.0
	Nurses and LPNs	3.0	2.0	-1.0
	Paraprofessionals & Parent Liaisons	11.0	11.0	0.0
	Principals & Administrators	6.0	5.0	-1.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	4.0	4.0	0.0
	Teachers & Instructional Coaches	37.0	37.0	0.0
TOTAL		64.0	62.0	-2.0



#### School: Spark Academy (Grades 6 - 8)



	Student Demographics SY 2020-21				
Students with disabilities	23.5% Students with disabilities	Race Hispanic	<b>% of School</b> 94.10%		
English proficiency	32.6% English language learners 73.9% First language not English	White African American	3.60% 0.60%		
Poverty	79.4% Economically disadvantaged	Asian Other	1.10% 0.60%		

Enrollment				
	SY 2018-19	SY 2019-20	SY 2020-21	
Enrollment	458	474	476	
Attendance	94.10%	95.90%	N/A	

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	31	22	26		
Math	39	32	38		
Science	28	21	34*		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	49	37.7	52.8		
Math	53.5	46.6	63.3		

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



### School: UP Academy Leonard (Grades 6-8)



	Budg	et		
Account	Description	FY21 Final Budget P	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$3,989,796	\$3,924,265	(\$65,531)
51300	Stipends	\$23,000	\$9,500	(\$13,500)
	SUBTOTAL	\$4,012,796	\$3,933,765	(\$79,031)
Non-Salary cost	ts			
5200	Utilities and Maintenance	\$90,652	\$90,652	\$0
5300	Purchased Services	\$453,982	\$455,482	\$1,500
5400	Operating Expense	\$124,983	\$137,083	\$12,100
5500	Educational Expenses	\$0	\$0	\$0
	SUBTOTAL	\$669,617	\$683,217	\$13,600
Grand Total		\$4,682,413	\$4,616,982	(\$65,431)
	Staffii	ng		
	BBEs and Tutors/Fellows	3.0	3.0	0.0
	Custodians	5.0	4.0	-1.0
	Nurses and LPNs	1.0	1.0	0.0
	Principals & Administrators	4.0	4.0	0.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	5.0	5.0	0.0
	Teachers & Instructional Coaches	30.0	31.0	1.0
TOTAL		49.0	49.0	0.0



#### School: UP Academy Leonard (Grades 6 - 8)



	Student Demographics SY 2020-2	1	
Students with disabilities	11.3% Students with disabilities	Race	% of School
	22.40/ 5 1:11	Hispanic	96.90%
English proficiency	33.1% English language learners	White	2.80%
,	74.7% First language not English	African American	0.00%
Poverty	82.2% Economically disadvantaged	Asian	0.00%
roverty	82.270 Economicany disadvantaged	Other	0.30%

Enrollment				
SY 2018-19 SY 2019-20 SY 2020-21				
Enrollment	288	301	320	
Attendance	94.80%	95.50%	N/A	

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	28	34	34		
Math	38	38	41		
Science	18	30	29*		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	58	62.6	57.2		
Math	54	55.8	73.7		

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



## School: UP Academy Oliver (Grades 6 - 8)



	Budge	t		
Account	Description	FY21 Final Budget P	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$4,193,584	\$4,258,763	\$65,179
51300	Stipends	\$47,000	\$47,000	\$0
	SUBTOTAL	\$4,240,584	\$4,305,763	\$65,179
Non-Salary cost	ts			
5200	Utilities and Maintenance	\$41,350	\$41,350	\$0
5300	Purchased Services	\$454,821	\$454,821	\$0
5400	Operating Expense	\$216,801	\$216,801	\$0
5500	Educational Expenses	\$0	\$0	\$0
	SUBTOTAL	\$712,972	\$712,972	<b>\$0</b>
Grand Total		\$4,953,556	\$5,018,735	\$65,179
	Staffin	g		
	BBEs and Tutors/Fellows	3.0	3.0	0.0
	Custodians	3.0	3.0	0.0
	Nurses and LPNs	1.0	1.0	0.0
	Paraprofessionals & Parent Liaisons	5.0	5.0	0.0
	Principals & Administrators	3.0	4.0	1.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	7.0	6.0	-1.0
	Teachers & Instructional Coaches	34.0	34.0	0.0
TOTAL		57.0	57.0	0.0



#### School: UP Oliver (Grades 6 - 8)



Student Demographics SY 2020-21				
Students with disabilities	16.3% Students with disabilities	Race Hispanic	<b>% of School</b> 97.40%	
English proficiency	38.0% English language learners 72.2% First language not English	White African American	1.30% 1.00%	
Poverty	80.2% Economically disadvantaged	Asian Other	0.30% 0.00%	

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	334	324	313		
Attendance	94.30%	95.50%	N/A		

MCAS Performance***					
Percent of Students	SY 2016-17	SY 2017-18	SY 2018-19		
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	32	18	23		
Math	27	19	25		
Science	16	4	6*		
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8		
ELA	56	36	44		
Math	45.5	32.4	58.3		

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



### School: Bruce (Grades 3-8)



	Budge	et		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$5,862,266	\$5,650,216	(\$212,051)
51300	Stipends	\$42,699	\$27,233	(\$15,466)
	SUBTOTAL	\$5,904,965	\$5,677,449	(\$227,517)
Non-Salary cost	s			
5200	Utilities and Maintenance	\$150,965	\$150,965	\$0
5300	Purchased Services	\$74,000	\$81,500	\$7,500
5400	Operating Expense	\$12,186	\$12,186	\$0
5500	Educational Expenses	\$98,535	\$106,500	\$7,965
	SUBTOTAL	\$335,686	\$351,151	\$15,465
Grand Total		\$6,240,652	\$6,028,600	(\$212,052)
	Staffing	g		
	BBEs and Tutors/Fellows	2.0	1.0	-1.0
	Clerks	1.0	1.0	0.0
	Custodians	4.0	3.0	-1.0
	Nurses and LPNs	2.0	2.0	0.0
	Paraprofessionals & Parent Liaisons	10.0	9.0	-1.0
	Principals & Administrators	2.0	2.0	0.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	1.0	1.0	0.0
	Teachers & Instructional Coaches	49.0	48.0	-1.0
TOTAL		72.0	68.0	-4.0



#### **School: Bruce (Grades 3-8)**



Student Demographics SY 2020-21					
Students with disabilities	16.8% Students with disabilities	Race	% of School		
Students with disabilities	10.6% Students with disabilities	Hispanic	93.90%		
English profisions:	39.5% English language learners	White	3.30%		
English proficiency	80.6% First language not English	African American	0.90%		
Deventor	92 99/ Facinamiaally disadvantaged	Asian	1.70%		
Poverty	82.8% Economically disadvantaged	Other	0.20%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	529	490	458		
Attendance	93.90%	95.20%	N/A		

MCAS Performance***							
Percent of Students	Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	29	29	30				
Math	33	25	27				
Science	14	15	16*				
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	59	43.5	45				
Math	51	41.5	46.9				

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



# School: Wetherbee (Grades K - 8)



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$7,073,927	\$6,976,113	(\$97,814)
51300	Stipends	\$115,104	\$142,001	\$26,897
	SUBTOTAL	\$7,189,031	\$7,118,114	(\$70,917)
Non-Salary cost	s			
5200	Utilities and Maintenance	\$255,000	\$275,000	\$20,000
5300	Purchased Services	\$240,273	\$62,800	(\$177,473)
5400	Operating Expense	\$97,865	\$136,564	\$38,699
5500	Educational Expenses	\$25,223	\$58,630	\$33,407
	SUBTOTAL	\$618,361	\$532,994	(\$85,367)
Grand Total		\$7,807,392	\$7,651,108	(\$156,284)
	Staffing	9		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	2.0	2.0	0.0
	Custodians	5.0	5.0	0.0
	Nurses and LPNs	2.0	2.0	0.0
	Paraprofessionals & Parent Liaisons	14.0	12.0	-2.0
	Principals & Administrators	4.0	4.0	0.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	0.0	1.0	1.0
	Teachers & Instructional Coaches	59.0	59.0	0.0
TOTAL		88.0	87.0	-1.0



#### School: Wetherbee (Grades K - 8)



Student Demographics SY 2020-21					
Students with disabilities	21.3% Students with disabilities	Race	% of School		
Students with disabilities	21.5% Students with disabilities	Hispanic	93.10%		
English profisions:	28.7% English language learners	White	4.40%		
English proficiency	62.8% First language not English	African American	0.90%		
Devento	75 00/ Facinamiaally disadvantaged	Asian	0.90%		
Poverty	75.8% Economically disadvantaged	Other	0.70%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	650	629	567		
Attendance	94.00%	95.60%	N/A		

MCAS Performance***							
Percent of Students	Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						
Meeting or Exceeding Expectations	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	30	31	34				
Math	34	38	41				
Science	35	36	34*				
Student Growth Percentile (SGP)	Grs. 3-8	Grs. 3-8	Grs. 3-8				
ELA	55	53	49.5				
Math	60	58.4	56.2				

<sup>\*</sup>Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



# School: High School Learning Center (Alt. HS)



	Budge	t		
Account	Description	FY21 Final Budget F	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$2,363,273	\$2,389,873	\$26,599
51300	Stipends	\$37,107	\$37,107	\$0
	SUBTOTAL	\$2,400,380	\$2,426,980	\$26,599
Non-Salary cost	ts			
5200	Utilities and Maintenance	\$0	\$0	\$0
5300	Purchased Services	\$4,000	\$4,000	\$0
5400	Operating Expense	\$19,072	\$19,072	\$0
5500	Educational Expenses	\$38,924	\$38,924	\$0
	SUBTOTAL	\$61,996	\$61,996	\$0
Grand Total		\$2,462,376	\$2,488,976	\$26,600
	Staffin	9		
	Clerks	1.0	1.0	0.0
	Nurses and LPNs	1.0	1.0	0.0
	Paraprofessionals & Parent Liaisons	2.0	2.0	0.0
	Principals & Administrators	3.0	3.0	0.0
	Safety Officers	1.0	1.0	0.0
	Support Staff/Exempt	1.0	1.0	0.0
	Teachers & Instructional Coaches	19.0	19.0	0.0
TOTAL		28.0	28.0	0.0



# School: High School Learning Center (Alt. HS)



Student Demographics SY 2020-21					
Students with disabilities	20.4% Students with disabilities	Race	% of School		
	46 70/ 5 - 1'-1-1	Hispanic	95.20%		
English proficiency	46.7% English language learners	White	3.60%		
	82.0% First language not English	African American	0.00%		
Poverty	82.0% Economically disadvantaged	Asian	0.00%		
,		Other	0.60%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	187	150	167		
Attendance	77.70%	74.90%	N/A		

MCAS Performance***						
Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						
Meeting or Exceeding Expectations	Gr. 10	Gr. 10	Gr. 10			
ELA	*	*	*			
Math	*	*	*			
Science	*	*	*			
Student Growth Percentile (SGP)	Gr. 10	Gr. 10	Gr. 10			
ELA	*	*	*			
Math	*	*	*			

<sup>\*</sup>Insufficient Data (<20 students tested)

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



# **School: LHS Campus**



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$32,372,583	\$33,875,937	\$1,503,354
51300	Stipends	\$613,193	\$599,855	(\$13,338)
	SUBTOTAL	\$32,985,776	\$34,475,792	\$1,490,016
Non-Salary cost	s			
5200	Utilities and Maintenance	\$946,856	\$946,856	\$0
5300	Purchased Services	\$151,340	\$155,000	\$3,660
5400	Operating Expense	\$519,159	\$480,300	(\$38,859)
5500	Educational Expenses	\$331,045	\$379,345	\$48,300
	SUBTOTAL	\$1,948,400	\$1,961,501	\$13,101
Grand Total		\$34,934,176	\$36,437,293	\$1,503,117
	Staffing	g		
	BBEs and Tutors/Fellows	8.0	6.0	-2.0
	Clerks	12.0	13.0	1.0
	Custodians	18.0	19.0	1.0
	Nurses and LPNs	6.0	6.0	0.0
	Paraprofessionals & Parent Liaisons	27.0	22.0	-5.0
	Principals & Administrators	31.0	30.0	-1.0
	Safety Officers	11.0	13.0	2.0
	Support Staff/Exempt	15.0	17.0	2.0
	Teachers & Instructional Coaches	269.0	283.0	14.0
TOTAL		397.0	409.0	12.0



#### **School: LHS Campus**



Student Demographics SY 2020-21					
Students with disabilities	16.7% Students with disabilities	Race	% of School		
Students with disabilities	10.7% Students with disabilities	Hispanic	94.30%		
English profisions:	34.6% English language learners	White	2.50%		
English proficiency	79.7% First language not English	African American	1.10%		
Daviente	75 20/ Facina maiorally, discodurante and	Asian	1.70%		
Poverty	75.3% Economically disadvantaged	Other	0.30%		

Enrollment						
SY 2018-19 SY 2019-20 SY 2020-21						
Enrollment	3,218	3,321	3,132			
Attendance	89.50%	90.90%	N/A			

MCAS Performance***								
Percent of Students	Percent of Students SY 2016-17 SY 2017-18 SY 2018-19							
Meeting or Exceeding Expectations	Gr. 10	Gr. 10	Gr. 10					
ELA	77	76	32*					
Math	57	56	33*					
Science	48	51	51					
Student Growth Percentile (SGP)	Gr. 10	Gr. 10	Gr. 10					
ELA	59	54.4	37.4*					
Math	36.5	41.9	30.6*					

<sup>\*</sup>Grade 10 ELA & Math MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



# School: School for Exceptional Studies (Grades K - 12)



	Budge	t		
Account	Description	FY21 Final Budget P	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$8,136,453	\$8,463,418	\$326,965
51300	Stipends	\$83,777	\$75,000	(\$8,777)
	SUBTOTAL	\$8,220,230	\$8,538,418	318,188
Non-Salary cost	s			
5200	Utilities and Maintenance	\$67,640	\$67,640	\$0
5300	Purchased Services	\$94,200	\$145,700	\$51,500
5400	Operating Expense	\$72,542	\$150,127	\$77,585
5500	Educational Expenses	\$32,050	\$68,700	\$36,650
	SUBTOTAL	\$266,432	\$432,167	\$165,735
Grand Total		\$8,486,662	\$8,970,585	\$483,923
	Staffin	9		
	Clerks	1.0	1.0	0.0
	Custodians	6.0	6.0	0.0
	Nurses and LPNs	2.0	2.0	0.0
	Paraprofessionals & Parent Liaisons	64.0	68.0	4.0
	Principals & Administrators	5.0	5.0	0.0
	Safety Officers	1.0	1.0	0.0
	Teachers & Instructional Coaches	43.0	45.0	2.0
TOTAL		122.0	128.0	6.0



\*\*Insufficient Data (<20 students tested)

# School: School for Exceptional Studies (Grades K - 12)



Student Demographics SY 2020-21					
Students with disabilities	100% Students with disabilities	Race Hispanic	<b>% of School</b> 87.40%		
English proficiency	22.8% English language learners 51.2% First language not English	White African American	9.40% 2.40%		
Poverty	92.9% Economically disadvantaged	Asian Other	0.00% 0.80%		

Enrollment					
SY 2018-19 SY 2019-20 SY 2020-21					
Enrollment	145	128	127		
Attendance	84.30%	84.50%	N/A		

MCAS Performance***						
Percent of Students SY 2016-17 SY 2017-18 SY 2018-19						018-19
Meeting or Exceeding Expectations	Grs. 3-8	Gr. 10	Grs. 3-8	Gr. 10	Grs. 3-8	Gr. 10
ELA	1	**	4	**	0	**
Math	0	**	7	**	3	**
Science	0	**	0	**	12*	**
Student Growth Percentile (SGP)	Grs. 3-8	Gr. 10	Grs. 3-8	Gr. 10	Grs. 3-8	Gr. 10
ELA	46.5	**	32.7	**	34.8	**
Math	47.5	**	40.1	**	36.3	**

\*Grades 5 & 8 Science MCAS transitioned from Legacy to Next-Gen in SY1819. Legacy and Next-Gen results should not be compared.

<sup>\*\*\*</sup>The Massachusetts Department of Elementary and Secondary Education did not administer Spring 2020 MCAS for the 2019-2020 school year due to the cancellation of state assessments and school closures related to COVID-19.



# **School: Adult Learning Center**



	Budge	t		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$1,781,358	\$1,761,342	(\$20,017)
51300	Stipends	\$771,959	\$478,030	(\$293,929)
	SUBTOTAL	\$2,553,317	\$2,239,372	(\$313,946)
Non-Salary cos	ts			
5200	Utilities and Maintenance	\$38,459	\$38,459	\$0
5300	Purchased Services	\$6,000	\$31,850	\$25,850
5400	Operating Expense	\$46,506	\$47,526	\$1,020
5500	Educational Expenses	\$21,960	\$32,727	\$10,767
	SUBTOTAL	\$112,925	\$150,562	\$37,637
Grand Total		\$2,666,242	\$2,389,933	(\$276,309)
	Staffin	g		
	Clerks	2.0	2.0	0.0
	Custodians	3.0	2.0	-1.0
	Paraprofessionals & Parent Liaisons	1.0	1.0	0.0
	Principals & Administrators	1.0	1.0	0.0
	Support Staff/Exempt	2.0	2.0	0.0
	Teachers & Instructional Coaches	12.0	12.0	0.0
TOTAL		21.0	20.0	-1.0



# **Dept: Budget and Finance**



	В	Budget		
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$893,283	\$896,917	\$3,634
51300	Stipends	\$0	\$0	\$0
	SUBTOTAL	\$893,283	\$896,917	\$3,634
Non-Salary cost	s			
5200	Utilities and Maintenance	\$132,000	\$132,000	\$0
5300	Purchased Services	\$308,638	\$308,638	\$0
5400	Operating Expense	\$868,881	\$1,184,086	\$315,205
	SUBTOTAL	\$1,309,519	\$1,624,724	\$315,205
Grand Total		\$2,202,802	\$2,521,641	\$318,839
	S	taffing		
	Clerks	5.0	6.0	1.0
	Support Staff/Exempt	5.0	4.0	-1.0
TOTAL		10.0	10.0	0.0



# **Dept: Communications**



		Budget		
Account	Description	FY21 Final Budget F	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$66,019	\$67,914	\$1,894
	SUBTOTAL	\$66,019	\$67,914	\$1,894
Non-Salary costs				
5400	Operating Expense	\$74,594	\$130,000	\$55,406
	SUBTOTAL	\$74,594	\$130,000	\$55,406
Grand Total		\$140,614	\$197,914	\$57,300
		Staffing		
	Clerks	1.0	1.0	0.0
TOTAL		1.0	1.0	0.0



# **Dept: Community, Family and Student Engagement**



	Budg	et		
Account	Description	FY21 Final Budget F	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$1,606,810	\$1,587,810	(\$19,000)
51300	Stipends	\$30,820	\$38,420	\$7,600
	SUBTOTAL	\$1,637,630	\$1,626,230	(\$11,400)
Non-Salary cost	ts			
5300	Purchased Services	\$63,971	\$93,100	\$29,129
5400	Operating Expense	\$64,987	\$67,757	\$2,770
5500	Educational Expenses	\$7,000	\$7,000	\$0
	SUBTOTAL	\$135,958	\$167,857	\$31,899
Grand Total		\$1,773,588	\$1,794,087	\$20,499
	Staffir	ng		
	Clerks	6.0	6.0	0.0
	Nurses and LPNs	1.0	1.0	0.0
	Principals & Administrators	1.0	1.0	0.0
	Support Staff/Exempt	8.0	8.0	0.0
	Teachers & Instructional Coaches	2.0	2.0	0.0
TOTAL		18.0	18.0	0.0



# **Dept: Curriculum and Instruction**



	Budg	et		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$284,100	\$1,008,654	\$724,554
51300	Stipends	\$15,000	\$96,080	\$81,080
	SUBTOTAL	\$299,100	\$1,104,734	\$805,634
Non-Salary cos	ts			
5300	Purchased Services	\$158,000	\$158,000	\$0
5400	Operating Expense	\$22,250	\$22,250	\$0
5500	Educational Expenses	\$146,500	\$3,846,500	\$3,700,000
	SUBTOTAL	\$326,750	\$4,026,750	\$3,700,000
Grand Total		\$625,850	\$5,131,484	\$4,505,634
	Staffin	ng		
	Principals & Administrators	1.0	1.0	0.0
	Support Staff/Exempt	1.0	6.0	5.0
	Teachers & Instructional Coaches	0.0	4.0	4.0
TOTAL		2.0	11.0	9.0



# **Dept: ELL Services**



	Budge	et		
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$408,176	\$786,055	\$377,880
51300	Stipends	\$179,000	\$184,000	\$5,000
	SUBTOTAL	\$587,176	\$970,055	\$382,880
Non-Salary costs				
5300	Purchased Services	\$55,000	\$270,000	\$215,000
5400	Operating Expense	\$500	\$500	\$0
5500	Educational Expenses	\$121,617	\$147,244	\$25,627
	SUBTOTAL	\$177,117	\$417,744	\$240,627
Grand Total		\$764,293	\$1,387,799	\$623,507
	Staffin	g		
	Support Staff/Exempt	3.0	4.0	1.0
	Teachers & Instructional Coaches	0.0	4.0	4.0
TOTAL		3.0	8.0	5.0



## **Dept: Facilities**



		Budget		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$823,704	\$1,040,152	\$216,448
51300	Stipends	\$800,000	\$950,000	\$150,000
	SUBTOTAL	\$1,623,704	\$1,990,152	\$366,448
Non-Salary costs				
5200	Utilities and Maintenance	\$1,935,000	\$2,533,000	\$598,000
5300	Purchased Services	\$0	\$0	\$0
5400	Operating Expense	\$593,000	\$615,000	\$22,000
	SUBTOTAL	\$2,528,000	\$3,148,000	\$620,000
Grand Total		\$4,151,704	\$5,138,152	\$986,448
		Staffing		
	Custodians	4.0	5.0	1.0
	Support Staff/Exempt	4.0	5.0	1.0
TOTAL		8.0	10.0	2.0



# **Dept: Grants Management**



	Budg	et		
Account	Description	FY21 Final Budget	FY22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$246,241	\$525,030	\$278,789
	SUBTOTAL	\$246,241	\$525,030	\$278,789
Non-Salary costs				
5400	Operating Expense	\$8,859	\$6,800	(\$2,059)
5500	Educational Expenses	\$200	\$78,125	\$77,925
	SUBTOTAL	\$9,059	\$694,818	\$75,866
Grand Total		\$255,300	\$1,219,848	\$103,755
	Staffi	ng		
	Clerks	1.0	1.0	0.0
	Support Staff/Exempt	2.0	3.0	1.0
TOTAL		3.0	4.0	1.0



## **Dept: Health Services**



	В	Budget		
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$455,752	\$620,637	\$164,885
51300	Stipends	\$11,000	\$11,000	\$0
	SUBTOTAL	\$466,752	\$631,637	\$164,885
Non-Salary cost	ts .			
5300	Purchased Services	\$31,000	\$31,000	\$0
5400	Operating Expense	\$39,061	\$69,061	\$30,000
	SUBTOTAL	\$70,061	\$100,061	\$30,000
Grand Total		\$536,813	\$731,698	\$194,885
	S	taffing		
	Nurses and LPNs	6.0	7.0	1.0
	Support Staff/Exempt	0.0	1.0	1.0
TOTAL		6.0	8.0	2.0



## **Dept: Human Resources**



	Bu	dget		
Account	Description	FY21 Final Budget P	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$1,406,377	\$1,583,929	\$177,552
	SUBTOTAL	\$1,406,377	\$1,583,929	\$177,552
Non-Salary costs	•			
5300	Purchased Services	\$460,000	\$733,938	\$273,938
5400	Operating Expense	\$60,000	\$60,000	\$0
	SUBTOTAL	\$520,000	\$793,938	\$273,938
Grand Total		\$1,926,377	\$2,377,867	\$451,490
	Sta	iffing		
	Principals & Administrators	0.0	1.0	1.0
	Support Staff/Exempt	8.0	8.0	0.0
TOTAL		8.0	9.0	1.0



## **Dept: Information Systems and Technology**



	В	udget		
Account	Description	FY21 Final Budget F	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$716,006	\$1,010,749	\$294,743
51300	Stipends	\$169,899	\$0	(\$169,899)
	SUBTOTAL	\$885,905	\$1,010,749	\$124,844
Non-Salary cos	ts			
5200	Utilities and Maintenance	\$9,900	\$9,900	\$0
5300	Purchased Services	\$1,500,600	\$1,585,484	\$84,884
5400	Operating Expense	\$4,000	\$4,000	\$0
5500	Educational Expenses	\$0	\$0	\$0
	SUBTOTAL	\$1,514,500	\$1,599,384	\$84,884
Grand Total		\$2,400,405	\$2,610,133	\$209,728
	S	taffing		
	Support Staff/Exempt	8.0	14.0	6.0
TOTAL		8.0	14.0	6.0



## **Dept: LPS Media**



		Budget		
Account	Description	FY21 Final Budget	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$461,619	\$502,119	\$40,501
51300	Stipends	\$40,768	\$11,760	(\$29,008)
	SUBTOTAL	\$502,387	\$513,879	\$11,493
Non-Salary cost	s			
5200	Utilities and Maintenance	\$30,000	\$20,000	(\$10,000)
5300	Purchased Services	\$0	\$0	\$0
5400	Operating Expense	\$5,000	\$5,000	\$0
	SUBTOTAL	\$35,000	\$25,000	(\$10,000)
Grand Total		\$537,387	\$538,879	\$1,493
		Staffing		
	Support Staff/Exempt	6.0	6.0	0.0
TOTAL		6.0	6.0	0.0



## **Dept: School Safety**



	В	udget		
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$246,433	\$298,176	\$51,743
51300	Stipends	\$30,000	\$30,000	\$0
	SUBTOTAL	\$276,433	\$328,176	\$51,743
Non-Salary cos	sts			
5200	Utilities and Maintenance	\$53,000	\$53,000	\$0
5300	Purchased Services	\$315,000	\$315,000	\$0
5400	Operating Expense	\$30,000	\$30,000	\$0
	SUBTOTAL	\$398,000	\$398,000	<b>\$0</b>
Grand Total		\$674,433	\$726,176	\$51,743
	S	taffing		
	Safety Officers	3.0	4.0	1.0
	Support Staff/Exempt	1.0	1.0	0.0
TOTAL		4.0	5.0	1.0



## **Dept: Special Ed**



	Budge	t		
Account	Description	FY21 Final Budget F	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$11,547,725	\$12,740,667	\$1,192,942
51300	Stipends	\$62,000	\$42,000	(\$20,000)
	SUBTOTAL	\$11,609,725	\$12,782,667	\$1,172,942
Non-Salary cos	ts			
-2147483648	Ungrouped Object Codes	\$0	\$118,974	\$118,974
5300	Purchased Services	\$9,044,055	\$9,655,755	\$611,700
5400	Operating Expense	\$22,500	\$16,500	(\$6,000)
5500	Educational Expenses	\$124,562	\$239,052	\$114,490
	SUBTOTAL	\$9,191,117	\$10,030,281	\$839,164
Grand Total		\$20,800,842	\$22,812,948	\$2,012,106
	Staffin	g		
	BBEs and Tutors/Fellows	1.0	1.0	0.0
	Clerks	8.0	8.0	0.0
	Paraprofessionals & Parent Liaisons	62.0	65.0	3.0
	Support Staff/Exempt	10.0	18.0	8.0
	Teachers & Instructional Coaches	71.0	78.0	7.0
	Therapists & Assistants	7.0	6.0	-1.0
TOTAL		159.0	176.0	17.0



# **Dept: Student Support Services**



	Budg	et		
Account	Description	FY21 Final Budget P	FY21-22 Preliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$932,282	\$529,514	(\$402,768)
51300	Stipends	\$149,000	\$149,000	\$0
	SUBTOTAL	\$1,081,282	\$678,514	(\$402,768)
Non-Salary cos	ts			
5300	Purchased Services	\$848,000	\$848,000	\$0
5400	Operating Expense	\$188,119	\$288,119	\$100,000
5500	Educational Expenses	\$2,283,233	\$2,283,233	\$0
	SUBTOTAL	\$3,319,352	\$3,419,352	\$100,000
Grand Total		\$4,400,634	\$4,097,866	(\$302,768)
	Staffir	ıg		
	Principals & Administrators	2.0	2.0	0.0
	Support Staff/Exempt	4.0	1.0	-3.0
	Teachers & Instructional Coaches	4.0	1.0	-3.0
TOTAL		10.0	4.0	-6.0



# **Dept: Superintendent's Office**



	E	Budget		
Account	Description	FY21 Final Budget Pr	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$655,950	\$558,058	(\$97,893)
	SUBTOTAL	\$655,950	\$558,058	(\$97,893)
Non-Salary costs				
5300	Purchased Services	\$0	\$3,000	\$3,000
5400	Operating Expense	\$56,645	\$56,645	\$0
5500	Educational Expenses	\$285,000	\$285,000	\$0
	SUBTOTAL	\$341,645	\$344,645	\$3,000
Grand Total		\$997,595	\$902,703	(\$94,893)
	S	taffing		
	Superintendent	1.0	1.0	0.0
	Support Staff/Exempt	4.0	3.0	-1.0
TOTAL		5.0	4.0	-1.0



## **Dept: Talent Services**



	В	Budget		
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51300	Stipends	\$1,529,551	\$1,529,551	\$0
	SUBTOTAL	\$1,529,551	\$1,529,551	<b>\$0</b>
Non-Salary cos	ts			
5400	Operating Expense	\$159,000	\$159,000	\$0
5500	Educational Expenses	\$15,000	\$15,000	\$0
	SUBTOTAL	\$174,000	\$174,000	<b>\$0</b>
Grand Total		\$1,703,551	\$1,703,551	<b>\$0</b>



# **Dept: Transportation**



	В	Budget		
Account	Description	FY21 Final Budget P	FY21-22 reliminary Budget	Variance
Compensation				
51100	Salaries and Benefits	\$167,371	\$170,971	\$3,600
	SUBTOTAL	\$167,371	\$170,971	\$3,600
Non-Salary cos	ts			
5300	Purchased Services	\$9,067,629	\$9,067,629	\$0
5400	Operating Expense	\$15,000	\$15,000	\$0
	SUBTOTAL	\$9,082,629	\$9,082,629	\$0
Grand Total		\$9,250,000	\$9,253,600	\$3,600
	S	taffing		
	Clerks	1.0	1.0	0.0
	Support Staff/Exempt	1.0	1.0	0.0
TOTAL		2.0	2.0	0.0